# Town of Carleton Place Consolidated Statement of Operations

|   | (Note 18)             |                 |             |
|---|-----------------------|-----------------|-------------|
| For the year ended December 31          | ` Budget <sup>´</sup> | 2019            | 2018        |
|   | \$                    | \$              | \$          |
| REVENUES                                |                       | <b>&lt;</b>     | O'          |
| Taxation ► residential                  | 8,527,405             | 8,692,377       | 7,770,696   |
| ► commercial                            | 2,342,194             | 2,387,432       | 2,220,678   |
| other governments                       | 96,213                | 97,923          | 96,080      |
| User charges ► sewer and water          | 6,863,640             | 6,949,207       | 6,253,057   |
| recreation and culture                  | 1,479,853             | 1,271,196       | 1,341,437   |
| ▶ daycare                               | 2,509,900             | 2,252,556       | 2,135,791   |
| ► other                                 | 794,935               | 893,805         | 1,500,601   |
| Government transfers                    | 2,180,889             | 3,476,462       | 2,959,733   |
| Licences and permits                    | 573,000               | 1,399,510       | 648,384     |
| Deferred revenues earned (note 8)       | 56,732                | 88,062          | 74,732      |
| Investment income                       | 254,500               | 721,534         | 357,172     |
| Penalties and interest on taxes         | 170,000               | 182,928         | 129,871     |
| Other                                   | 651,195               | 719,685         | 467,434     |
| TOTAL REVENUES                          | 26,500,456            | 29,132,677      | 25,955,666  |
| EXPENSES                                |                       |                 |             |
| General government                      | 2,245,275             | 2,139,573       | 2,440,565   |
| Protection to persons and property      | 4,320,056             | 4,286,442       | 4,160,075   |
| Transportation services                 | 4,897,709             | 4,218,092       | 4,153,702   |
| Environmental services                  | 5,854,183             | 5,752,317       | 4,407,178   |
| Health services                         |                       |                 | 2,330       |
| Social and family services              | 3,682,011             | 3,848,749       | 3,459,709   |
| Recreation and cultural services        | 3,135,346             | 3,847,360       | 3,354,348   |
| Planning and development                | 1,033,894             | 1,050,159       | 1,093,287   |
| TOTAL EXPENSES                          | 25,168,474            | 25,142,692      | 23,071,194  |
| NET REVENUES FROM OPERATIONS            | 1,331,982             | 3,989,985       | 2,884,472   |
| OTHER                                   | 1,001,002             | 0,000,000       | 2,001,172   |
| OTHER                                   |                       |                 |             |
| Grants and transfers related to capital | 0.000.500             | <b>AF</b> 1 225 | 4 000 000   |
| Government transfers                    | 3,966,500             | 974,382         | 1,083,890   |
| Developer contributions                 | 497,450               | 188,748         | 830,286     |
| Other                                   |                       | 126,992         | 2,878,584   |
| Gas tax                                 | 366,776               | 641,144         |             |
| Sale of land                            |                       | 1,183,034       | /E4 040\    |
| Write down of assets                    |                       |                 | (51,013)    |
|   | 4,830,726             | 3,114,300       | 4,741,747   |
| ANNUAL SURPLUS                          | 6,162,708             | 7,104,285       | 7,626,219   |
| MUNICIPAL EQUITY, BEGINNING OF YEAR     | 126,324,254           | 126,324,254     | 118,698,035 |
| MUNICIPAL EQUITY, END OF YEAR           | 132,486,962           | 133,428,539     | 126,324,254 |
| <u>'</u>                                | , , –                 | , -,            | , , , : :   |

## Town of Carleton Place Consolidated Statement of Change in Net Financial Assets

| 5 (1)   | (Note 18)                         | 2042   | 0040   |
|---|-----------------------------------|--|--|
| For the year ended December 31  | Budget                            | 2019   | 2018   |
|   | \$                                | \$   | \$   |
| ANNUAL SURPLUS  | 6,162,708                         | 7,104,285  | 7,626,219  |
| Amortization of tangible capital assets Acquisition of tangible capital assets Disposal of tangible capital assets Acquisition of supplies inventories Disposal of prepaid expenses | 3,700,000<br>(13,878,446)<br><br> | 3,704,643<br>(3,542,883)<br>33,588<br>19,210<br>(10,235) | 3,597,482<br>(6,878,013)<br>51,013<br>(21,819)<br>(19,752) |
|   | (10,178,446)                      | 204,323  | (3,271,089)  |
| INCREASE (DECREASE) IN NET FINANCIAL ASSETS   | (4,105,738)                       | 7,308,608  | 4,355,130  |
| NET FINANCIAL ASSETS, BEGINNING OF YEAR   | 17,251,710                        | 17,251,710   | 12,896,580   |
| NET FINANCIAL ASSETS,<br>END OF YEAR  | 13,234,972                        | 24,560,318   | 17,251,710   |

#### Town of Carleton Place Consolidated Statement of Financial Position

| December 31  | 2019        | 2018        |
|--|-------------|-------------|
|  | \$          | \$          |
| ASSETS   |             | $\bigcirc$  |
| Financial Assets                                       |             |             |
| Cash and short term investments                        | 29,451,013  | 18,325,638  |
| Taxes receivable (net of allowance of \$55,000)        | 1,387,288   | 1,382,471   |
| User charges receivable                                | 353,709     | 425,641     |
| Accounts receivable                                    | 1,077,226   | 1,262,750   |
| Long term mortgage receivable (note 7)                 | 5,593,032   | 5,753,635   |
| Long term mortgage (note 4)                            | 4,065,424   | 4,200,744   |
|  | 41,927,692  | 31,350,879  |
| LIABILITIES  |             |             |
| Financial Liabilities                                  |             |             |
| Accounts payable and accrued liabilities               | 3,508,757   | 2,167,081   |
| Other current liabilities                              | 351,086     | 655,125     |
| Security deposits                                      | 2,599,057   | 2,136,470   |
| Employee future benefit obligations (note 6)           | 502,192     | 490,999     |
| Deferred revenues (note 7)                             | 3,571,122   | 1,182,775   |
| Long term liabilities (note 8)                         | 6,835,160   | 7,466,719   |
|  | 17,367,374  | 14,099,169  |
| NET FINANCIAL ASSETS                                   | 24,560,318  | 17,251,710  |
|  |             |             |
| NON-FINANCIAL ASSETS                                   |             |             |
| Tangible capital assets (note 16)                      | 108,652,770 | 108,848,118 |
| Inventories  | 88,000      | 107,210     |
| Prepaid expenses                                       | 127,451     | 117,216     |
|  | 108,868,221 | 109,072,544 |
| Commitments (note 14) Contingent Liabilities (note 13) |             |             |
| MUNICIPAL EQUITY (note 9)                              | 133,428,539 | 126,324,254 |

## Town of Carleton Place Five Year Financial Review

(not subject to audit)

| December 31   | 2019            | 2018            | 2017            | 2016            | 2015           |
|---|-----------------|-----------------|-----------------|-----------------|----------------|
|   |                 |                 |                 |                 |                |
| Population (Statistics Canada)  | 11,936          | 11,936          | 10,764          | 10,644          | 10,320         |
| Number of Households  |                 |                 |                 |                 |                |
| (MPAC) (Statistics Canada 2019)                                       | 4,745           | 4,745           | 4,516           | 4,462           | 4,414          |
| Taxable Assessment (000's) Residential and farm                       | \$<br>1,194,482 | \$<br>1,143,575 | \$<br>1,085,008 | \$<br>1,051,478 | \$<br>982,820  |
| Commercial and industrial   | 216,364         | 184,942         | 176,484         | 189,869         | 184,693        |
| Total   | 1,410,846       | 1,328,517       | 1,261,492       | 1,241,347       | 1,167,513      |
| Commercial, industrial as % of assessment                             | 15.33%          | 13.92%          | 13.99%          | 15.30%          | 15.80%         |
| Rates of Taxation Residential   |                 |                 |                 |                 |                |
| ► for general municipal purposes                                      | 0.669713        | 0.660074        | 0.661423        | 0.647800        | 0.665921       |
| ► for county purposes   | 0.369753        | 0.370048        | 0.376627        | 0.373000        | 0.379779       |
| ► for school board purposes   | 0.161000        | 0.170000        | 0.179000        | 0.188000        | 0.195000       |
| Total   | 1.200466        | 1.200122        | 1.217050        | 1.208800        | 1.240700       |
| Multi-Residential (total)   | 2.447038        | 2.447941        | 2.497543        | 2.534398        | 2.634227       |
| Commercial (total)  | 3.154918        | 3.124838        | 3.125442        | 3.027346        | 3.078712       |
| Industrial (total)  | 3.945005        | 3.995137        | 4.087920        | 4.163574        | 4.214100       |
| Tax Arrears ➤ percentage of current levy (<10%)**                     | 6.73%           | 7.22%           | 4.61%           | 6.00%           | 5.86%          |
| Taxes Transferred (000's)   |                 |                 |                 |                 |                |
| ► County  | 6,054           | 5,665           | 5,528           | 5,337           | 5,124          |
| ► School Boards   | 4,199           | 4,144           | 4,165           | 4,386           | 4,326          |
| Revenues (000's)  | \$              | \$              | \$              | \$              | \$             |
| ► Taxation and payments in lieu                                       | 11,177          | 10,087          | 9,758           | 9,371           | 9,138          |
| ► Government transfers  | 3,476           | 2,960           | 2,882           | 2,804           | 2,723          |
| ► Fees and service charges  | 11,367          | 11,231<br>1,678 | 10,981<br>1,514 | 8,770<br>1,169  | 8,432<br>1,241 |
| <ul> <li>Other</li> <li>Revenues related to capital assets</li> </ul> | 3,112<br>3,114  | 4,742           | 7,528           | 3,341           | 1,005          |
| Total   | 32,246          | 30,698          | 32,663          | 25,455          | 22,539         |
| Expenses (000's)  |                 |                 | 32,000          | 20, 100         | 22,000         |
| ► Operations  | 25,143          | 23,071          | 22,718          | 21,680          | 20,690         |
| ► Amortization  | 3,705           | 3,597           | 3,509           | 3,360           | 3,335          |
| Net Financial Assets (Net Debt)                                       |                 |                 |                 |                 |                |
| ► % of Operating Revenue (>(20%))**                                   | 84.31%          | 66.47%          | 51.31%          | 38.47%          | 34.77%         |
| ► % of Taxation and user charges (>(50%))**                           | 108.94%         | 81.17%          | 62.18%          | 46.86%          | 42.62%         |

<sup>\*\*</sup> Represents the Provincial Low Risk Indicator. (Note: All dollar amounts are in thousands of dollars.)

## Town of Carleton Place Five Year Financial Review

(not subject to audit)

|  |                |                |                | (Hot subjet    | (not subject to audit) |  |
|--|----------------|----------------|----------------|----------------|------------------------|--|
| December 31  | 2019           | 2018           | 2017           | 2016           | 2015                   |  |
|  | \$             | \$             | \$             | \$             | \$                     |  |
| Long Term Debt   |                |                |                | <b>V</b>       |                        |  |
| ► Net long term debt (000's) ► Town<br>► MVCA  | 2,770<br>4,065 | 3,266<br>4,201 | 3,745<br>4,332 | 3,698<br>4,458 | 4,094<br>4,580         |  |
| ► Long term debt charges (000's)   | 831            | 829            | 829            | 829            | 691                    |  |
| ► Total annual repayment limit (000's)   | 5,547          | 4,809          | 4,771          | 4,771          | 4,532                  |  |
| ► Long term debt per household   | 588            | 688            | 828            | 829            | 928                    |  |
| ► Debt charges (000's)   |                |                |                |                |                        |  |
| ► rate supported ► water & sewer   | 457            | 426            | 426<br>426     | 426<br>426     | 426                    |  |
| <ul><li>tax supported</li><li>recoverable from others</li></ul>  | 97<br>277      | 126<br>277     | 126<br>277     | 126<br>277     | 126<br>139             |  |
|  | 831            | 829            | 829            | 829            | 691                    |  |
|  |                |                |                |                |                        |  |
| Municipal Equity (000's)  ➤ Surplus and Reserves   | 27,926         | 21,418         | 17,741         | 13,517         | 12,025                 |  |
| ► Invested in capital assets   | 105,502        | 104,906        | 100,957        | 95,236         | 92,952                 |  |
| ► Asset consumption ratio  | 38.73%         | 36.44%         | 37.05%         | 37.24%         | 36.70%                 |  |
| ► Reserves as % of operating expenses (>20%)**   | 112.14%        | 93.92%         | 79.33%         | 63.89%         | 59.55%                 |  |
| Financial Indicators  ➤ Sustainability  ➤ financial assets to liabilities  ➤ financial assets to liabilities  excluding long term debt | 2.18<br>3.59   | 1.93<br>4.09   | 1.58<br>3.53   | 1.32<br>3.73   | 1.23<br>4.03           |  |
| ► long term debt to tangible capital assets *  | 2.55%          | 3.00%          | 3.55%          | 3.70%          | 4.21%                  |  |
| ► capital reserves to accumulated amortization   | 35.50%         | 27.63%         | 22.83%         | 17.10%         | 15.45%                 |  |
| <ul> <li>Flexibility</li> <li>Debt charges to total<br/>operating revenue (&lt;5%)**</li> </ul>  | 2.56%          | 2.89%          | 3.30%          | 3.75%          | 3.21%                  |  |
| ► Total operating revenue to taxable assessment  | 2.06%          | 1.95%          | 1.99%          | 1.78%          | 1.84%                  |  |
| ➤ Working capital to operating expenses (>10%)**   | 108.70%        | 88.93%         | 73.25%         | 56.27%         | 55.98%                 |  |
| <ul> <li>➤ Vulnerability</li> <li>➤ Operating government transfers</li> <li>➤ to operating revenue</li> </ul>                          | 11.93%         | 11.40%         | 11.47%         | 12.69%         | 12.65%                 |  |
| <ul><li>Total government transfers</li><li>to total revenues</li></ul>   | 13.80%         | 13.17%         | 12.82%         | 12.85%         | 14.04%                 |  |

<sup>\*</sup> excluding Mississippi Valley Conservation Authority Debt