

**TOWN OF CARLETON PLACE  
STATEMENT OF OPERATIONS FORECAST**

|                                            | 2020               | 2021               | 2022               | 2023               | 2024               | 2025               | 2026               |
|--------------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
|                                            | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 |
| <b>REVENUES</b>                            |                    |                    |                    |                    |                    |                    |                    |
| Water & Sewer Billings                     | (4,670,000)        | (4,813,400)        | (4,959,668)        | (5,108,861)        | (5,261,039)        | (5,416,259)        | (5,574,585)        |
| Hydrant Rental                             | (25,000)           | (25,000)           | (25,000)           | (25,000)           | (25,000)           | (25,000)           | (25,000)           |
| Development Charges                        | (964,112)          | (964,112)          | (964,112)          | (964,112)          | (964,112)          | (964,112)          | (964,112)          |
| Surcharge on Commercial Bills              | (303,450)          | (309,519)          | (315,709)          | (322,024)          | (328,464)          | (335,033)          | (341,734)          |
| Developer Contributions                    | (2,000,000)        | -                  | (338,000)          | (900,680)          | -                  | -                  | -                  |
| <b>TOTAL REVENUES</b>                      | <b>(7,962,562)</b> | <b>(6,112,031)</b> | <b>(6,602,489)</b> | <b>(7,320,677)</b> | <b>(6,578,615)</b> | <b>(6,740,404)</b> | <b>(6,905,431)</b> |
| <b>EXPENDITURES</b>                        |                    |                    |                    |                    |                    |                    |                    |
| Wastewater Plant Operations                | 1,043,674          | 1,064,547          | 1,085,838          | 1,107,555          | 1,129,706          | 1,152,300          | 1,175,346          |
| Management Fee - OCWA                      | 176,900            | 182,207            | 187,673            | 193,303            | 199,103            | 205,076            | 211,228            |
| Administration Allocation                  | 127,000            | 129,540            | 132,131            | 134,773            | 137,469            | 140,218            | 143,023            |
| Property Taxes                             | 32,700             | 33,354             | 34,021             | 34,702             | 35,396             | 36,103             | 36,826             |
| Wastewater Distribution Operations         | 167,000            | 176,185            | 185,875            | 196,098            | 206,884            | 218,262            | 230,267            |
| Custom Work                                | 2,500              | 2,500              | 2,500              | 2,500              | 2,500              | 2,500              | 2,500              |
| Amortization                               | 528,713            | 544,783            | 559,616            | 592,064            | 620,902            | 635,305            | 639,439            |
| Interest                                   | 65,620             | 53,332             | 43,405             | 33,121             | 22,467             | 11,432             | -                  |
| Total Wastewater Expenditures              | 2,144,107          | 2,186,448          | 2,231,060          | 2,294,117          | 2,354,426          | 2,401,197          | 2,438,628          |
| Water Plant Operations                     | 631,654            | 644,287            | 657,173            | 670,316            | 683,722            | 697,397            | 711,345            |
| Management Fee - OCWA                      | 107,100            | 110,313            | 113,622            | 117,031            | 120,542            | 124,158            | 127,883            |
| Administration Allocation                  | 127,000            | 129,540            | 132,131            | 134,773            | 137,469            | 140,218            | 143,023            |
| Property Taxes                             | 32,700             | 33,354             | 34,021             | 34,702             | 35,396             | 36,103             | 36,826             |
| Water Distribution Operations              | 500,000            | 527,500            | 556,513            | 587,120            | 619,412            | 653,480            | 689,422            |
| Custom Work                                | 2,500              | 2,500              | 2,500              | 2,500              | 2,500              | 2,500              | 2,500              |
| Amortization                               | 793,069            | 817,174            | 839,424            | 888,096            | 931,353            | 952,957            | 959,158            |
| Interest                                   | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Total Water Expenditures                   | 2,194,023          | 2,264,668          | 2,335,383          | 2,434,538          | 2,530,394          | 2,606,814          | 2,670,156          |
| <b>TOTAL EXPENSES</b>                      | <b>4,338,129</b>   | <b>4,451,116</b>   | <b>4,566,443</b>   | <b>4,728,655</b>   | <b>4,884,820</b>   | <b>5,008,011</b>   | <b>5,108,784</b>   |
| <b>ANNUAL SURPLUS</b>                      | <b>3,624,433</b>   | <b>1,660,915</b>   | <b>2,036,046</b>   | <b>2,592,022</b>   | <b>1,693,795</b>   | <b>1,732,393</b>   | <b>1,796,647</b>   |
| <b>MUNICIPAL EQUITY, BEGINNING OF YEAR</b> | <b>57,674,047</b>  | <b>61,298,480</b>  | <b>62,959,395</b>  | <b>64,995,441</b>  | <b>67,587,463</b>  | <b>69,281,258</b>  | <b>71,013,651</b>  |
| <b>MUNICIPAL EQUITY, END OF YEAR</b>       | <b>61,298,480</b>  | <b>62,959,395</b>  | <b>64,995,441</b>  | <b>67,587,463</b>  | <b>69,281,258</b>  | <b>71,013,651</b>  | <b>72,810,298</b>  |